# ที่ ศธ 0604/322

วิทยาลัยสารพัดชางลาช่าง

สำนักนโยบายและแผนการท สำนักงานคณะกรรมการการอาชีวศึกษา กระทรวงศึกษาธิการ กทม. 10300

ตุลาคม 2564

เรื่อง โครงการอบรมออนไลน์เพื่อพัฒนาผู้ประกอบการ SMEs ขององค์การเพิ่มผลผลิตแห่งเอเชีย (เอพีโอ)

เรียน ผู้อำนวยการสถาบันการอาชีวศึกษาและผู้อำนวยการสถานศึกษาในสังกัดทุกแห่ง

สิ่งที่ส่งมาด้วย

1. รายละเอียดโครงการอบรมออนไลน์เพื่อพัฒนาผู้ประกอบการ SMEs ขององค์การ

เพิ่มผลผลิตแห่งเอเชีย (เอพีโอ)

จำนวน 1 ฉบับ

2. แบบฟอร์ม ทต. 2

จำนวน 1 ฉบับ

ด้วยองค์การเพิ่มผลผลิตแห่งเอเชีย (Asian Productivity Organization-APO) ชึ่งประเทศไทยเป็นภาศีสมาชิก โดยสถาบันเพิ่มผลผลิตแห่งชาติ ได้แจ้งว่า จะจัดโครงการอบรมออนไลน์ เพื่อพัฒนาผู้ประกอบการ SMEs ขององค์การเพิ่มผลผลิตแห่งเอเชีย (เอพีโอ) จำนวน 2 โครงการ โดยไม่มี ค่าใช้จ่าย ดังนี้

1. โครงการ 21-CL-01-GE-OSM-A: Multicountry Observational Study Mission on Support for Digital Transformation for SMEs ระหว่างวันที่ 10-12 พฤศจิกายน 2564 ปิดรับสมัคร ภายในวันที่ 15 ตุลาคม 2564

2. โครงการ 21-CP-22-GE-WSP-B: Workshop on Waste Management in Manufacturing SMEs through MFCA and Lean ระหว่างวันที่ 24-26 พฤศจิกายน 2564 ปิดรับสมัครภายในวันที่ 27 ตุลาคม 2564

รายละเอียดตามสิ่งที่ส่งมาด้วย 1

สำนักนโยบายและแผนการอาชีวศึกษาพิจารณาแล้วเห็นว่า โครงการดังกล่าวข้างต้น จะเป็นประโยชน์ต่อการพัฒนาซ้าราชการในสังกัด จึงขอให้สถาบันการอาชีวศึกษาและสถานศึกษาที่สนใจ พิจารณาเสนอชื่อผู้ที่มีคุณสมบัติเหมาะสมตามที่ระบุไว้ใน Project Notification โครงการละ 1 ราย โดยให้ ผู้สนใจดำเนินการสมัครได้ที่ https://www.ftpi.or.th/services/apo/application/qualification ภายในวันปิดรับ สมัครข้างตั้น และจัดส่งเอกสารตามสิ่งที่ส่งมาด้วย 2 มาที่สำนักนโยบายและแผนการอาชีวศึกษา สำนักงาน าณะกรรมการการกาตัวสึกษา

LIPHOLISTA	I 9 O I D. STILL O I		
ยอน อุณหาคณะ	จึงเรียนมาเพื่อทราบและประช	าสัมพันธ์ให้ผู้สนใจทราบด้วย	l mans
ระบระชาสุธบริเษษที่ โลยโลย เลราสุธ	18ac addresser	ขอแสดงความนับถือ	7. 110) sox par
Lower and + + counc smes frus	. 0 107/49/13 07V'		3. Seroinhaun
broke rode for some of	6. throos 11 00 100 g		•
ี เมื่อให้รองเราก เมื่อให้รองเราก	of mercosonal do	ศกร์ (นายวิทวัต ปัญจมะวัต)	100 mg
-	लिक राम नंतर।	ารสำนักนโยบายและแผนการเ วิเทศสัมพันธ์ เรื่อฯ พูจิา4ด๐๙	<b>19π.∞6</b> γ γ γ γ γ γ γ γ γ γ γ γ γ γ γ γ γ γ γ
( Injust Q Flust 1817) at	^	1 901300	

โทร. 0 2026 5555 ต่อ 3012

โทรสาร 0 2280 1252

100-4005 (1935004 Wer.



# PROJECT NOTIFICATION

Ref. No.: 21-CP-22-GE-WSP-B-PN2100080-002

Date of Issue	29 September 2021	
Project Code	21-CP-22-GE-WSP-B	
Title	Workshop on Waste Management in Manufacturing SMEs through MFCA and Lean	
Timing and Duration	24–26 November 2021 (three days)	
Hosting Country(ies)	India	
Modality	Digital Multicountry	
Implementing Organization(s)	National Productivity Council, India and APO Secretariat	
Participating Country(ies)	All Member Countries	
Overseas Participants	38	
Local Participants	12	
Qualifications of Participants	Practitioners, trainers, consultants, National Productivity Organization (NPO) professionals, managers and executives of SMEs, and representatives of industry associations working on waste minimization, resource conservation, sustainable development, resource conservation, lean, and MFCA	
Nomination of Participants	All nominations must be submitted through NPOs of member countries	
Closing Date for Nominations	3 November 2021 (to FTPI: 27 October 2021)	

### 1. Objectives

- a. Introduce the concepts of lean and Material Flow Cost Accounting (MFCA) to enhance productivity, reduce waste, and raise enterprise competitiveness.
- b. Explore and leverage industry 4.0 technologies while implementing waste minimization approaches.
- c. Showcase the tangible benefits of lean and MFCA for enterprise resource conservation, monetary savings, and productivity gains.

## 2. Background.

The manufacturing sector adds value to raw materials by transforming them into useful products through a series of processes involving skilled manpower, technology, and the consumption of natural resources and energy. The sector is labor intensive and, especially in the initial stages of national economic development, absorbs the workforce displaced from other sectors like agriculture. According to the *APO Productivity Databook 2020*, the manufacturing sector contributes significantly to the GDP of both developed and developing APO members. Manufacturing is also a major driving force behind productivity growth in most Asian countries.

One of the needs of SMEs throughout supply chains is to remain competitive and resilient in volatile market conditions without compromising on quality, value, and price. However, the widening demand-supply gap in natural resources and increasing environmental concerns such as poliution, climate change; waste generation, etc. directly challenge enterprise business growth and lower profit margins. Today, SMEs need to identify and implement solutions resulting in transparency of material flows, elimination of processes or activities that consume resources without creating value, and streamlining of business operations. MFCA as a diagnostic tool to detect process waste costs and adapt production activities following lean management systems provides systematic approaches to help enterprises improve their productivity and efficiency while minimizing costs, waste, and environmental impacts.

In line with the Green Productivity concept developed to improve the triple bottom line of quality, environment, and productivity in enterprises, various workshops, training courses, conferences, eleaming courses, and demonstration projects have been implemented. To showcase the combined positive impact of lean and MFCA, a demonstration project was initiated by the APO in 2016 in collaboration with the National Productivity Council, India. The methodology of integrating MFCA and lean during the project was termed "GLEAN" and was validated by the demonstration units. This workshop will allow participants to have firsthand exposure to the benefits of following GLEAN.

## 3. Scope, Methodology, and Certificate of Attendance

The duration of each day's sessions will be around three hours comprising presentations by experts, group discussions, and other relevant learning methods. The indicative topics of the presentations are:

## Day 1:

- Productivity enhancement for organizational excellence and sustainable development
- Lean manufacturing and MFCA:concepts, techniques, tools, methodologies, and approaches

# Day 2:

- · Enabling implementation of lean and MFCA through Industry 4.0
- Standardization framework related to lean and MFCA

# Day 3:

- Virtual site visit to showcase tangible benefits of GLEAN
- Group work and presentations

The detailed program and list of speakers will be provided two weeks prior to the sessions with announcement of the names of the selected participants.

The participants are required to attend all sessions. This full participation is a prerequisite for receiving the APO certificate of attendance.

and a control control of the second district t

# 4. Financial Arrangements

SA

- a. The APO will meet the assignment costs of overseas resource persons and honorarium for up to two local resource persons.
- b. The host country will meet the costs for a virtual site visit(s), either broadcast live or recorded as applicable.

# 5. Implementation Procedures

Please refer to the implementation procedures for APO digital multicountry projects circulated with this document.

James J

Dr. AKP Mochtan Secretary-General



# PROJECT NOTIFICATION

Ref. No.: 21-CL-01-GE-OSM-A-PN2100082-001

Date of Issue	24 September 2021
Project Code	21-CL-01-GE-OSM-A
Title	Multicountry Observational Study Mission on Support for Digital Transformation for SMEs
Timing and Duration	10-12 November 2021 (three days)
Hosting Country(ies)	Republic of China
Modality	Digital Multicountry
Implementing Organization(s)	China Productivity Center and APO Secretariat
Participating Country(les)	All Member Countries
Overseas Participants	57
Local Participants	12
Qualifications of Participants	Government officials, policy research officers, and senior representatives of industrial associations involved in industrial policy, development strategies for the SME and manufacturing sectors, and productivity improvement initiatives
Nomination of Participants	All nominations must be submitted through National Productivity Organizations of member countries
Closing Date for Nominations	22 October 2021 (to FTPI: 15 October 2021)

## 1. Objectives

- a. Introduce key elements and current trends in facilitating digital upgrading of SMEs.
- Share good practices from the Republic of China (ROC) and selected countries on how to initiate and sustain collaborations among stakeholders in ecosystems that support the Industry 4:0 transformation.
- Provide references for government policies and organizational strategies for SME digital upgrading.

## 2. Background

Digitalization of businesses continues to be a major strategy for companies to raise productivity and for countries to improve the competitiveness of their industries. According to the statistics of the EU and OECD in 2021, firms of all sizes and sectors are increasingly deploying digital tools and equipment and building capabilities for their staff, although smaller businesses move much more slowly than larger firms in this transformation. The reason for such discrepancy in pace and scale is that digitalization is a complicated process, which involves adopting suitable technologies, redesigning procedures and practices, leveraging financial and human capital, and exploring new strategies and business models. However, SMEs usually lack the resources, capacity, or simply information to start and continue the journey; therefore, to ensure timely digital transformation of SMEs, assistance that addresses their specific needs is indispensable.

APO research in 2019, Gearing Up to Industry 4.0: Digitization Strategies for SMEs, found that awareness, skill development, and access to Infrastructure and funding were the core issues that SMEs in the Asia-Pacific needed to address in their digitization strategies. Key stakeholders in addition to SMEs, such as policymakers, academia, business advisers, investors, intermediary organizations, and larger companies, need to be engaged to create a digital innovation ecosystem that can facilitate and sustain the dynamic process of digital upgrading. The research also recognized that a number of APO members had started to develop such ecosystems or observe their formation. Among them, the ROC has demonstrated strategic initiatives that mobilize different actors to create mutually beneficial conditions to support SME digital upgrading.

The APO has conducted various activities to raise awareness of digital transformation, provide technical assistance, and share good practices to assist its members in developing their Industry 4.0 strategies. This digital study mission aims to provide references from the ROC to enhance member countries' efforts in building ecosystems for digital transformation.

# 3. Scope, Methodology, and Certificate of Attendance

The duration of each day's sessions will be around three hours, comprising presentations by experts, group discussions, and other relevant learning methods. The indicative topics of the presentations are:

## Day 1:

- Digital transformation for SMEs: Reasons and challenges
- Creating an ecosystem for SME digital upgrading

### Day 2:

- Breaking technological barriers: Technical assistance for SMEs
- · Catalyzing transformation: Intermediary organizations and business advisers

### Day 3:

- Complementary strategies for SME digital upgrading
- Good practices and policy programs from the ROC

The detailed program and list of speakers will be provided two weeks prior to the sessions with announcement of the names of the selected participants.

The participants are required to attend all sessions. This full participation is a prerequisite for receiving the APO certificate of attendance.

# 4. Financial Arrangements

- a. The APO will meet the assignment costs of overseas resource persons and honorarium for up to two local resource persons.
- b. The host country will meet the costs for a virtual site visit(s), either broadcast live or recorded as applicable.

# 5. Implementation Procedures

Please refer to the implementation procedures for APO digital multicountry projects circulated with this document.

[digital\_signature]
Dr. AKP Mochtan
Secretary-General